South Central Human Resource Agency

2018-2019 Annual Report



www.schra.us

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# **Executive Summary**

It is my pleasure to present to you our 2018-2019 Annual Report. The agency strives to catalyze personnel and resources to accomplish our mission to provide low income individuals and communities' access to educational, economic, nutritional and social services that promote and encourage self-reliance through our partnerships.

Our agency is grateful to offer Neighborhood Service Centers in all thirteen counties of South Central Tennessee. I am proud of our team who when faced with challenges rise to the occasion and accomplish many obstacles in stride.

We celebrated opening a new Neighborhood Service Center in Bedford County with buildout by our SCHRA facility crew. SCHRA obtained the Workforce Innovative & Opportunity Act contract which allowed us to become the One-Stop Operator for the America Jobs Centers in each of our 13 county service area. WIOA is designed to assist those unemployed or underemployed with job searches, resume creation, and tuition assistance with college and trade schools to obtain higher paying jobs.

Our agency has a new website design at www.schra.us. We continue to pursue innovative ways to reach our communities with modern, mobile friendly and easy to use options. New agency web videos featuring our services and programs have streamed several hundred thousand times accomplishing successful referrals to provide services to new customers. The agency welcomed a new community advocate position to provide program outreach across our service area.

Thanks to the hard work of our nutrition staff, the Nutrition Program achieved a profit this fiscal year after several years of deficit. We have served over 84,000 meals at our centers and delivered almost 62,000 meals to homes of the frail and elderly. Our Justice Services program continues to expand receiving grant funding for an additional case manager in Maury County. This will allow for a new recovery court in that county.

SCHRA Head Start/Early Head Start served a total of 968 children and pregnant women in our 55 classrooms. Our qualified staff met readiness goals and showed significant gains throughout the year. The program was successful in collaborating with 2,294 volunteers to improve and engage with our children and families. The agency received funding for construction for a new center in Bedford County and we are working on new locations for Coffee & Lawrence County as well.

In September, Senior Staff, our Board Chair, and I took part in a strategic planning meeting to commit to new goals and actions over the next 3 years. The agency will have a focus on a whole family programmatic delivery, the WIOA integration, and enhanced focus on distressed counties in our service area, with media outreach moving to the forefront to showcase our programs.

ces · Assistance · Referrals

With our 450+ employees we are able to assist many people in reaching their goal of self-sufficiency. Our continued emphasis is a culture that demands high performance and higher outputs. Given this expectation, we have been able to increase staff salaries with step increases with continued benefit of offering 401K and State of Tennessee retirement plans.

We appreciate having an engaged and supportive Policy Council and Executive
Committee that attends meetings, provide excellent oversight, and shares their visions
to make South Central Tennessee the very best it can be!

Sincerely,

Paul T. Rosson

**Executive Director** 

Paul T. Rosson

## **Profile**

#### WHO WE ARE

South Central Human Resource Agency (SCHRA) was created July 11, 1973; and chartered as a public non-profit agency February 19, 1975; and as determined by the IRS, a 501 (c) 3 tax exempt organization. SCHRA is a Human Resource Agency and a Community Action Agency.

#### WHAT IS OUR MISSION

Our mission is to provide low income individuals and communities access to educational, economic, nutritional, and social services that promote and encourage self-reliance through our partnerships with local, state, and federal resources.

#### A COMMUNITY ACTION AGENCY

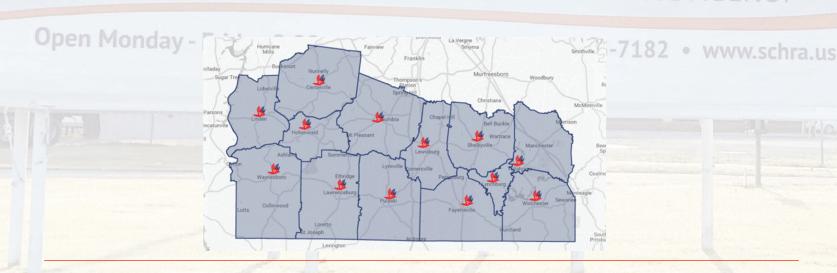
Community Action Agencies (CAA) were created out of the Economic Opportunity Act of 1964 to combat poverty. SCHRA has received designation as the Community Action Agency, under the Community Services Block Grant.

#### A HUMAN RESOURCE AGENCY

The goal is to promote the development of human resources in South Central Tennessee through effective and efficient delivery of human services. (TCA 13-26-102)

#### **SERVICE AREA**

From our central office at 1437 Winchester Hwy. in Fayetteville, Tennessee, we strive to effectively deliver human service programs and oversee the coordination efforts through our Neighborhood Service Centers located in each county. SCHRA service area contains over 6,500 square miles of vastly rural county and supports a population of approximately 423,012 individuals, in the following counties: Bedford, Coffee, Franklin, Giles, Hickman, Lawrence, Lewis, Lincoln, Marshall, Maury, Moore, Perry, and Wayne. Our Title V Program has expanded to four additional counties east of our area: Bledsoe, Grundy, Marion, and Sequatchie. SCHRA has thirteen Neighborhood Service Centers and twenty Head Start Centers across our area, and seven Early Head Start Centers located in Bedford, Coffee, Giles, Lawrence, Lincoln and Maury (2) counties. The Nutrition Program has twenty-one congregate meal sites and two main kitchens –one in Fayetteville, Lincoln County and one in Hohenwald, Lewis County.



## **Overview of SCHRA**

The corporate powers of the South Central Human Resource Agency (SCHRA) are vested in its Governing Board, which is responsible for fulfilling Agency objectives and establishing policy guidelines and direction. The SCHRA Governing Board has delegated authority to the Executive Committee of the South Central Tennessee Development District (SCTDD) to act for it, and has authorized the Policy Council to administer Agency activities within the framework of established policies and in conformance with Federal/State program guidelines.

The SCHRA Governing Board is composed of representatives from each of the thirteen counties that the Agency serves. Membership consists of the county executive/mayor of each county, the mayor of each municipality, and thirteen human resource representatives appointed by the county mayor/executive, and one state senator and one state representative whose districts lie within the Development District.

Similarly, the Executive Committee of the SCTDD is comprised of thirteen county/metro executives, three minority representatives, one state senator, one state representative, and six city mayors; and, as authorized, acts for the Governing Board.

The membership of the Policy Council is comprised of one third elected public officials currently holding office, one third are persons chosen in accordance with democratic selection procedures to assure that they are representatives of the poor in the area they serve, and the remainder members are officials or members of business, industry, religious, welfare, education, and other major groups with interest in the community. This is known as a tripartite board to insure compliance with the Community Services Block Grant Act.

Additionally, serving on the Policy Council in a voting status, is a Head Start Policy Council Representative, and in a non-voting status a Licensed Attorney, Financial Management Representative, and an Early Childhood Education Representative. These seats on our board are to meet the requirements of the Head Start Act.

The Policy Council meets six times (bi-monthly) a year; the Executive Committee of the SCTDD, acting for the SCHRA Governing Board, meets in concert with and ratifies Policy Council Actions including program budgets, proposals, and contracts approved by the Policy Council. The SCHRA Governing Board meets annually.

The members of these bodies play a critical role in overseeing programs, ratifying policies and helping to plan the future of our Agency. Without a strategy based on knowledge and placed in the hands of competent and concerned individuals, we would have only random ideas without a guiding purpose or direction.

# Helping Others

## **SCHRA Officers**



Helping P Co. Exec. T.R<mark>. Williams, Co</mark>. Mayor Bill Newman and Mr. Charles Sain

## **Policy Council Officers:**

Chairman: County Mayor Bill Newman
Vice Chairman: County Executive T.R. Williams
Secretary: Mr. Charles Sain

## **Governing Board Officers:**

Chairman: County Mayor Bill Newman Vice Chairman: County Executive T.R. Williams Secretary: Shelbyville Mayor Wallace Cartwright



Shelbyville Mayor Wallace Cartwright

## **Governing Board**

#### Bedford County

County Mayor Chad Graham Mayor Jenny Hurt-Bell Buckle Mayor Rachel P. Swift-Normandy Mayor Wallace Cartwright-Shelbyville Mayor Vickie Smith-Wartrace Mrs. Cathy Hayes

#### **Coffee County**

County Mayor Gary Cordell Mayor Lonnie Norman-Manchester Mayor Lane Curlee-Tullahoma Mr. Charles Sain Dr. Steve Lynn

#### Franklin County

County Mayor David Alexander Mayor Joyce Brown-Cowan Mayor Robin Smith-Decherd Mayor David Kelley-Estill Springs Mayor Dolton Steele-Huntland Mayor Terry Harrell-Winchester Mr. Gene Seaton

#### Giles County

County Mayor Melissa Greene
Mayor Tim McConnell-Ardmore
Mayor Jim Caldwell-Elkton
Mayor Phillip Vandiver-Lynnville
Mayor Tracy Wilbur-Minor Hill
Mayor Pat Ford-Pulaski
Mr. Robert Shelton
Judge John Damron

#### Hickman County

County Mayor Mark Bentley
Mayor Gary Jacobs-Centerville
Mr. Rick Humphrey

#### <u>Lawrence County</u>

County Executive T.R. Williams
Mayor Robin Cobb-Ethridge
Mayor Blake Lay-Lawrenceburg
Mayor Jesse Turner-Loretto
Mayor Bubba Carter-St. Joseph
Mr. William McNairy
Mr. Bert Spearman
Mr. Michael Crane

#### **Lewis County**

County Mayor Jonah Keltner Mayor Danny McKnight-Hohenwald Mrs. Brenda Helentjaris

#### Lincoln County

County Mayor Bill Newman Mayor Michael Whisenant-Fayetteville Mayor Logan Jolly-Petersburg Dr. Bill Heath Mr. Anthony Taylor

#### Marshall County

County Mayor Mike Keny Mayor Jackie King-Chapel Hill Mayor Melissa Peters-Cornersville Mayor Jim Bingham-Lewisburg Mr. John Campbell Mr. Robert L. Williams

#### Maury County

County Mayor Andy Ogles
Mayor Chaz Molder
Mayor Bill White-Mt. Pleasant
Mayor Rick Graham-Spring Hill
Mr. Gary Stovall

#### **Moore County**

Metropolitan Executive Bonnie Lewis Mr. Chris Grizzard

#### Perry County

County Mayor John Carroll
Mayor Wess Ward-Linden
Mayor Robby Moore-Lobelville
Mrs. Joanne Lord

#### Wayne County

County Mayor Jim Mangubat Mayor Randy Burns-Clifton Mayor Glenn Brown-Collinwood Mayor Jeff Howell-Waynesboro Ms. Brenda Mathis

#### <u>Legislative Representatives</u>

Representative Rick Tillis Senator Joey Hensley

# **Policy Council**

#### **BEDFORD COUNTY**

County Mayor Chad Graham Mrs. Cathy Hayes

#### **COFFEE COUNTY**

County Mayor Gary Cordell Mr. Charles Sain, Education Rep. Dr. Steve Lynn, Head Start/EHS Liaison

#### **FRANKLIN COUNTY**

County Mayor David Alexander Mr. Gene Seaton

#### **GILES COUNTY**

County Mayor Melissa Greene Mr. Robert Shelton Judge John Damron, Legal Rep.

#### **HICKMAN COUNTY**

County Mayor Mark Bentley Mr. Rick Humphrey

#### **LAWRENCE COUNTY**

County Executive T. R. Williams Mr. Bert Spearman Mr. Michael Crane, Financial Rep.

## LEWIS COUNTY

County Mayor Jonah Keltner Mrs. Brenda Helentjaris, HS/EHS PC

#### LINCOLN COUNTY

County Mayor Bill Newman Dr. Bill Heath

#### MARSHALL COUNTY

County Mayor Mike Keny Mr. John Campbell

#### **MAURY COUNTY**

County Mayor Andy Ogles Mr. Gary Stovall

#### **MOORE COUNTY**

Metropolitan Executive Bonnie Lewis

Mr. Chris Grizzard

#### **PERRY COUNTY**

County Mayor John Carroll Mrs. Joanne Lord

#### **WAYNE COUNTY**

County Mayor Jim Mangubat Ms. Brenda Mathis

## SCHRA FINANCIAL SUMMARY

## COMBINED STATEMENT OF REVENUES AND EXPENDITURES FOR THE TWELVE MONTHS ENDED JUNE 30, 2019 page 1 of 2

### **REVENUES**

	Head Start	\$ 7,465,924
	Head Start USDA	\$ 418,957
	Head Start Training & Technical Assistance	\$ 418,957 \$ 88,377 \$ 681,892 \$ 29,901 \$ 14,501
	Early Head Start	\$ 681,892
	Early Head Start USDA	\$ 29,901
	EHS Training & Technical Assistance	\$ 14,501
	Head Start Restricted	\$ 5,793
	EHS Expansion	\$ 2,313,092
	EHS Expansion USDA	
	EHS Expansion Training & Technical Assistance	\$ 64,313
	Community Services Block Grant	\$ 677,661
	Community Services Block Grant-Special Project	\$ 63,589 \$ 64,313 \$ 677,661 \$ 699,387 \$ 3,900
	Community Services Block Grant restricted	\$ 3,900
	Protective Service Homemaker Program (SSBG)	\$ 221,421
	Low Income Home Energy Assistance Program - THDA	\$ 6,395,835
	Weatherization Assistance Program	\$ 280,868
	LIHEAP/Weatherization	\$ 150,335
	State Appropriations	\$ 239,385
	SCHRA Discretionary Account	\$ 70,098
	SCHRA Special Project	\$ 4,353
	Alcohol & Drug Safety Program	\$ 280,868 \$ 150,335 \$ 239,385 \$ 70,098 \$ 4,353 \$ 10,650
	E GCGIIVAGA A I	\$ 59,680
	Nutrition Services for the Elderly	\$ 1,526,273
	Food Service Program	\$ 1,145,541
	Catering	
	Homemaker Services	\$ 139,352 \$ 292,644
Halu:	Community Corrections Program	
	Recovery Courts	\$ 140,000
Halm The	Recovery Court Fees	\$ 503,738 \$ 140,000 \$ 36,322 \$ 63,048 \$ 3,279
neip ine	Judicial Advocate	\$ 63,048
	MRT Training	\$ 3,279
	DNA Services	
	Senior Community Services Project (Title V) - SSAI	\$ 640,433
	Workforce Innovation and Opportunity Act (WIOA)	\$ 1,744,749
	Retired Senior Volunteer Program (RSVP)	\$ 39,527
0	Foster Grandparents Program (FGP)	\$ 279,382
Open Mond	Foster Grandparents Program - Restricted TN Emergency Food Assistance Program Restricted	\$ -433-7182 • www.:
	TN Emergency Food Assistance Program (EFAP)	\$ 98,402
	Community Representative Payee Program	<u>\$ 127,413</u>

**TOTAL REVENUES** 

\$26,739,765

# COMBINED STATEMENT OF REVENUES AND EXPENDITURES cont.'d June 30, 2019 page 2 of 2

### **EXPENDITURES**

	Head Start Head Start USDA	\$ 7,469	9,059 3,957			
	Head Start Training & Technical Assistance		3,937			
	Early Head Start		7,385			
	Early Head Start USDA		9,901			
	EHS Training & Technical Assistance		1,415			
	Head Start Restricted		1,362			
	EHS Expansion	\$ 2,313				
	EHS Expansion USDA		3,951			
	EHS Expansion Training & Technical Assistance		1,313			
	Community Services Block Grant		7,661			
	Community Services Block Grant-Special Project		3,387			
	Community Services Block Grant restricted		,464			
	Protective Service Homemaker Program (SSBG)		,208			
	Low Income Home Energy Assistance Program - THDA	\$ 6,395				
	Weatherization Assistance Program		,483			
	LIHEAP/Weatherization		,425			
	State Appropriations		2,055			
	SCHRA Discretionary Account	\$ 102	2,539			
	SCHRA Special Project	\$ 2	2,730			
	Alcohol & Drug Safety Program	\$ 10	),650			
	Ensure	\$ 48	3,409			
	Nutrition Services for the Elderly	\$ 1,497	7,479			
	Food Service Program	\$ 1,100		1		
	Catering		7,291			
Halning	Homemaker Services		2,238			
	Community Correc <mark>tions Prog</mark> ram		1,193			
Holn Tha	Recovery Courts		3,146			
ricip IIIe	Recovery Court Fees	\$ 12	2,305			
	Judicial Advocate		3,397			
	MRT Training		3,360			
	DNA Services		(248)			
	Senior Community Services Project (Title V) - SSAI		),433	SOURCE	FAGE	NO
	Workforce Innovation and Opportunity Act (WIOA)	\$ 1,747	6,527	JOUNG	LAUL	INC
	Retired Senior Volunteer Program (RSVP)		9,366			
Open Mond:	Foster Grandparents Program (FGP) Foster Grandparents Program - Restricted	1				
- Peri i Torra	TN Emergency Food Assistance Program Restricted	§: 93	1-4	33-7182	• WW	W.SC
	TN Emergency Food Assistance Program (EFAP)	\$ 100	),601			
	Community Representative Payee Program		3,294			
	community representative rayee rrogiani	<u>V 120</u>	2, <u>2,7</u> 7			
	TOTAL EXPENDITURES	\$26,631	1.635			
			,			

\$ 108,129

-9-

**EXCESS OF REVENUES OVER (UNDER) EXPENDITURES** 

## Combined Balanced Sheet June 30, 2019

#### **ASSETS**

Cash Cash - Liquid Funds Account - Restricted Local Gov't Investment Pool Cash - Community Representative Payee Pr Inventory - Consumable Supplies Prepayments Receivable *Inventory - Nutrition **Inventory - Commodities Current Assets	\$ ogram	30,762 365,713 127,190 715,138 25,349 44,051 2,316,649 37,818 206,887 <b>3,869,558</b>
Net Pension Asset Deferred Outflows related to Pensions Land & Buildings Leasehold Improvements Vehicles & Other Equipment Accumulated Depreciation TOTAL ASSETS	\$ \$	1,995,505 88,502 1,690,223 966,906 2,265,927 (1,688,722) <b>9,187,898</b>
IUIAL ASSEIS	9	<u>9,107,090</u>

#### **LIABILITIES AND FUND EQUITY**

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Accounts Payable \$	472,149
Withholding's & Benefits Payable	415,880
Accrued Audit Fee	36,000
Accrued Leave	371,189
First National Bank-Line of Credit-LIHEAP	200,000
Deferred Inflows related to Pension	88,896
Unearned Revenue	4,761
Due to Grantors	712,3 <mark>59</mark>
Due to Grantors - Commodities	206,887

#### TOTAL LIABILITIES

#### **FUND EQUITY:**

Open Monday - Fri

Investment in Land & Buildings	\$ 1,690,223	
Investment in Leasehold Improvements	966,906	
Investment in other Fixed Assets	2,265,927	
Accumulated Depreciation	(1,688,722)	a.us

2,508,121

Fund Balance – Restricted	\$ 700,287
Restricted for Pension Benefits	1,995,505
Fund Balance - Unrestricted	749,651

#### TOTAL FUND EQUITY \$ 6,679,777

#### TOTAL LIABILITIES AND FUND EQUITY \$ 9,187,898

<sup>\*</sup>This statement does not include in-kind contribution activities.

<sup>\*\*</sup>This statement for the twelve months ending June 30, 2019 is presented on the cash basis.

## SOUTH CENTRAL HUMAN RESOURCE AGENCY FINANCIAL REPORT BY CONTRACT THRU JUNE 30, 2019

	Lload Ctart		
	Head Start	8/31/18	\$ 8,442,087
	Head Start	6/30/19	\$ 6,421,888
	Head Start T & TA	8/31/18	\$ 95,916
	Head Start T & TA	6/30/19	\$ 95,916 \$ 74,080
	Head Start USDA	8/31/18	\$ 377,107
	Head Start USDA	6/30/19	\$ 644,255
	Early Head Start	8/31/18	\$ 688,971
	Early Head Start	6/30/19	\$ 657,545
	Early Head Start T & TA	8/31/18	\$ 657,545 \$ 16,537 \$ 11,813 \$ 25,604
	Early Head Start T & TA	6/30/19	\$ 11,813
	Early Head Start USDA	9/30/18	\$ 25,604
		9/30/19	\$ 43,604
	Early Head Start USDA		
	EHS Expansion	8/31/18	\$ 2,239,600
	EHS Expansion	8/31/19	\$ 2,898,963
	EHS Expansion T & TA	8/31/18	\$ 55,000
	EHS Expansion T & TA	8/31/19	\$ 55,000 \$ 55,000 \$ 59,743
	EHS Expansion USDA	9/30/18	\$ 59,743
	EHS Expansion USDA	9/30/19	\$ 122,092
	Community Services Block Grant	9/30/18	\$ 798,900
	CSBG	9/30/19	\$ 788,900
794	CSBG Special Project	9/30/19	\$1,171,135
	Low Income Home Energy Assistance Program	9/30/19	\$7,302,503
	LIHEAP/WAP	9/30/18	\$ 366,007
	LIHEAP/WAP	9/30/19	\$ 189,111
Helpin	Weatherization Assistance Drogram	6/30/19	\$ 299,010
Helpin Help T	Protective Service H <mark>omemaker Progr</mark> am	9/30/18	\$ 225,358
ricip i	Pro. Service Homemaker Program	9/30/19	\$ 238,000
	Nutrition Services for the Elderly - SCTDD	6/30/19	\$1,314,700
	Community Corrections	6/30/19	\$ 533,666
	Judicial Advocate	6/30/19	\$ 65,000
	Recovery Court Lawrence County	6/30/19	\$ 70,000
Omor M	Recover Court Lincoln County	6/30/19	\$ 70,000
Open Mo	Senior Community Service Project (Title V)	6/30/19	\$ 660,015
	Workforce Innovation & Opportunity Act (WIOA)	1/31/19	\$ 313,728
Too Secretary	WIOA	6/30/19	\$1,431,021
	Retired Senior Volunteer Program (RSVP)	6/30/19	\$ 40,000
	Foster Grandparent Program (FGP)	6/30/19	\$ 279,362
	TN Emergency Food Assistance Program - EFAP TN EFAP	9/30/19 9/30/19	\$ 98,000 \$ 94,000

This statement is prepared on the cash basis, it does not include payable or receivables at 6/30/19

## Financial Report by Contract Through June 30, 2019

#### **Performance Based Programs**

Alcohol & Drug Safety       6/30/19       10,650.00       10,650         Recovery Court Fees – Lawrence County       6/30/19       19,263.58       5,128         Recovery Court Fees – Lincoln County       6/30/19       16,613.11       6,905         MRT Training       6/30/19       3,279.00       3,360.45         Ensure Services       6/30/19       59,680.00       48,409         Recovery Court Client – Lincoln County       6/30/19       405.00       272         Recovery Court Client – Lawrence County       6/30/19       40.00       -         Thousand Hundred Fund       6/30/19       995.00       -         Homemaker Services       6/30/19       292,644.00       292,238         SCHRA Food Service Operation       6/30/19       1,145,541.00       1,100,308         DNA Services       6/30/19       (248)       (248)         Catering       6/30/19       139,352       127,291         Community Representative Pavee Program       6/30/19       127,413       128,294	Program	Contract <u>Year End</u>	YTD Receipts ( <u>Cash Basis)</u>	YTD Actual Expenditures (Cash Basis)
(Admin)	Recovery Court Fees – Lawrence County Recovery Court Fees – Lincoln County MRT Training Ensure Services Recovery Court Client – Lincoln County Recovery Court Client – Lawrence County Thousand Hundred Fund Homemaker Services SCHRA Food Service Operation DNA Services Catering Community Representative Payee Program	6/30/19 6/30/19 6/30/19 6/30/19 6/30/19 6/30/19 6/30/19 6/30/19 6/30/19	19,263.58 16,613.11 3,279.00 59,680.00 405.00 40.00 995.00 292,644.00 1,145,541.00 (248)	5,128 6,905 3,360.45 48,409 272 - - 292,238 1,100,308 (248)

Resources · Assistance · Referrals

### Administrative Cost Allocation by Center

Cost Center **Funding** Fiscal Year Annual YTD YTD Actual Source Expenditures End Budget Budget Executive 6/30/19 Agency 783,913 783,913 821,669 Fiscal Agency 6/30/19 650,129 650,129 649,982 240,926 Building Agency 6/30/19 240,926 222,450 Technology Agency 6/30/19 101,137 101,137 106,211

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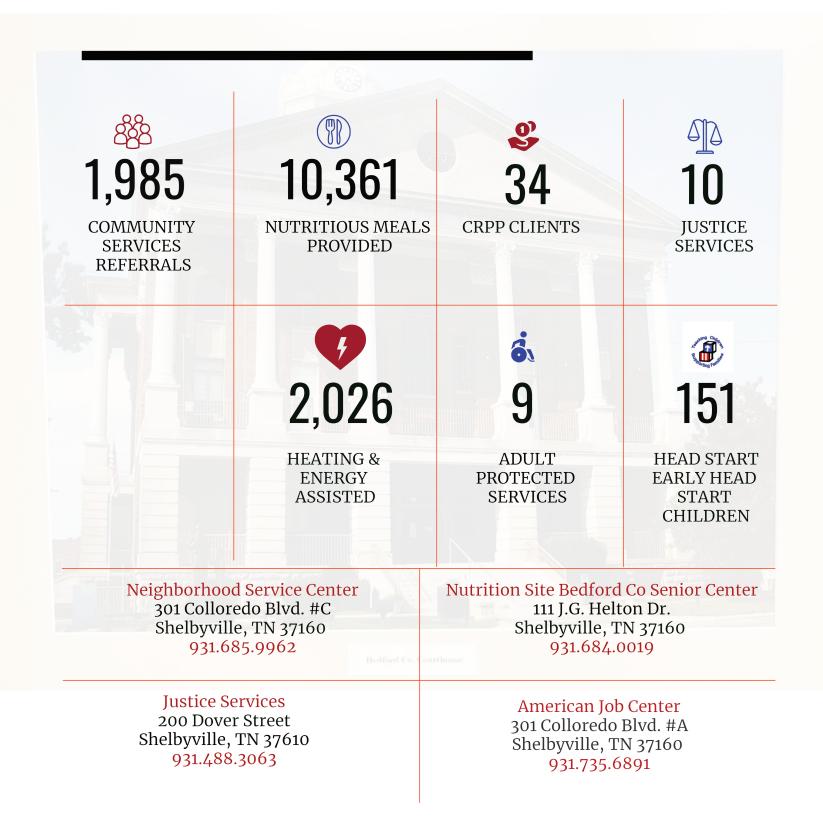
Financial Reports submitted by:

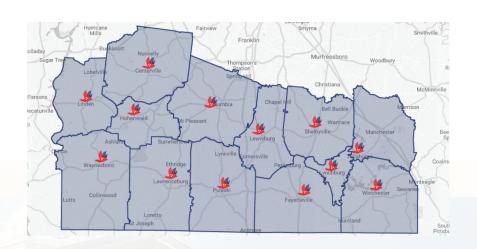
Amy Ezell

**Finance Director** 

This statement is prepared on the cash basis; it does not include payables or receivables at June 30, 2019.

## BEDFORD COUNTY SUMMARY 2018-19





POPULATION 49,038



**HOMES** WEATHERIZED



883

WORKFORCE **SERVED** 



FGP/RSVP **VOLUNTEERS** 



**HOMEMAKER SERVICES** 565 HOURS



13

SCSEP/TITLE V



\$29,660

**FOOD COMMODITIES** DISTRIBUTED

## **Bedford Early Head Start** 512 Tillman Street

Shelbyville, TN 37610 931.685.0876

Harris Head Start 610 Elm Street

Shelbyville, TN 37610 931.773.0033

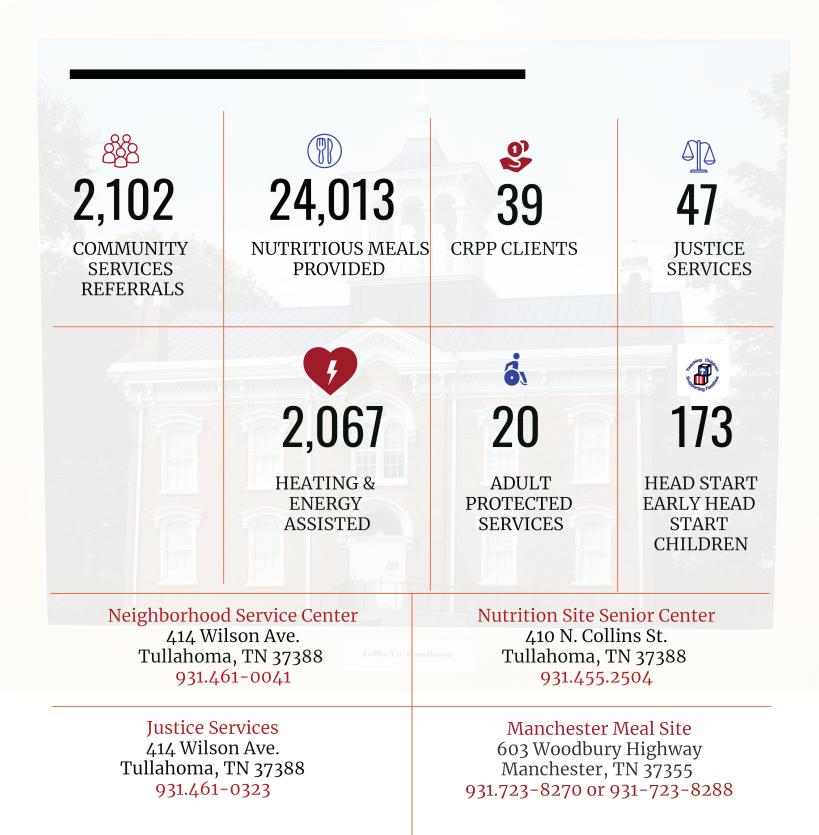
## Northside Head Start

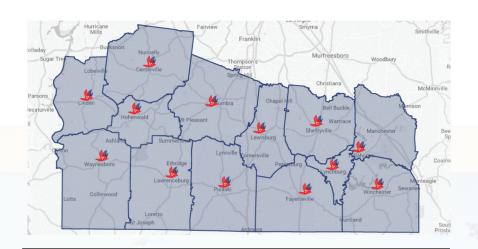
105 North Side Circle Shelbyville, TN 37610 931.773.0141

## Wartrace Head Start

112 Bridgeview Street Wartrace, TN 37183 931.389.6406

# **COFFEE COUNTY SUMMARY 2018-19**





POPULATION 55,700



HOMES
WEATHERIZED

**WIOA** 6,956

WORKFORCE SERVED



T T

FGP/RSVP VOLUNTEERS



3

HOMEMAKER SERVICES 946 HOURS



16

SCSEP/TITLE V



\$34,070

FOOD COMMODITIES DISTRIBUTED

Coffee Co. Early Head Start

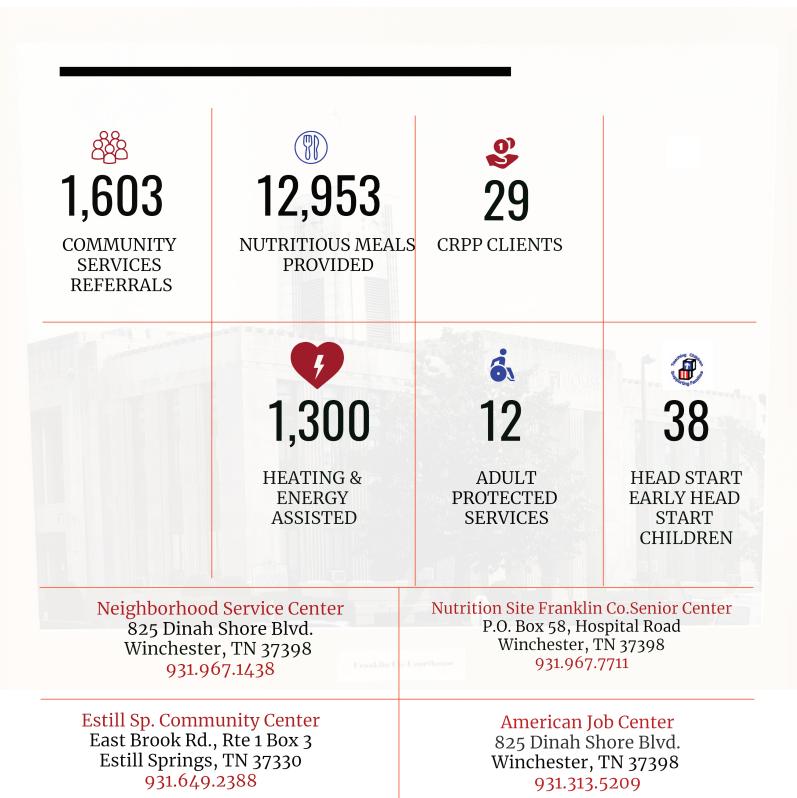
134 McMinnville Hwy. Manchester, TN 37355 931.607.4297 Manchester Head Start

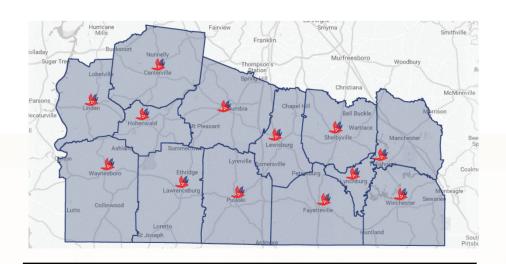
1200 Oakdale Street Manchester, TN 37355 931.728-7756

Tullahoma Head Start

215 Big Springs Ave. Tullahoma, TN 37388 931.461.3081 American Job Center 315 NW Atlantic Tullahoma, TN 37388 931.454.1905

## FRANKLIN COUNTY SUMMARY 2018-19





POPULATION 41,890



HOMES
WEATHERIZED



410

WORKFORCE SERVED



31

FGP/RSVP VOLUNTEERS



6

HOMEMAKER SERVICES 297 HOURS



16

SCSEP/TITLE V



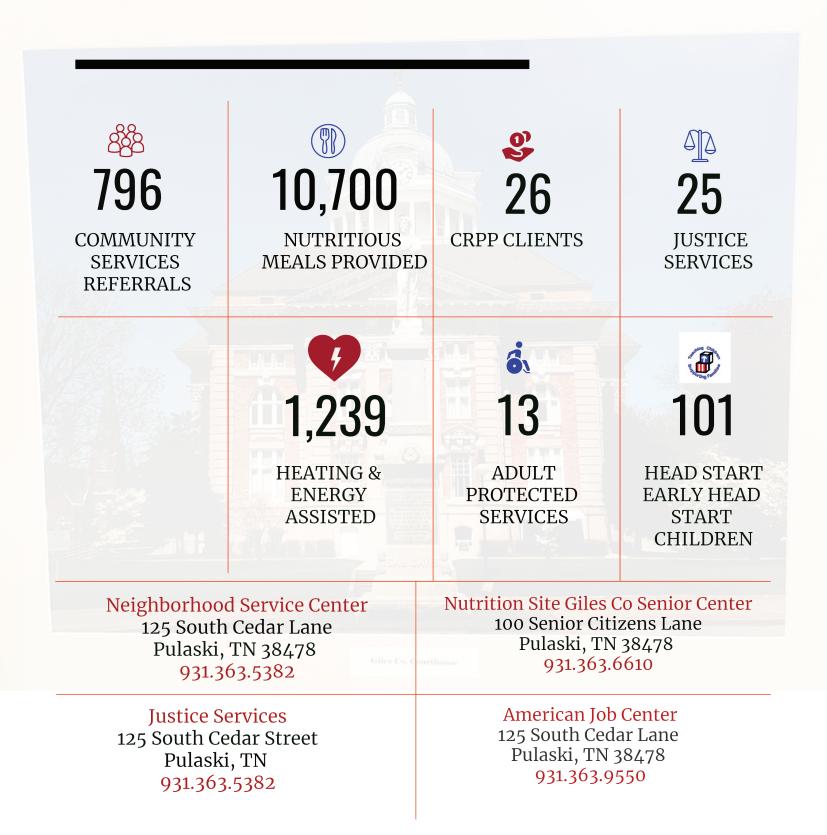
\$29,492

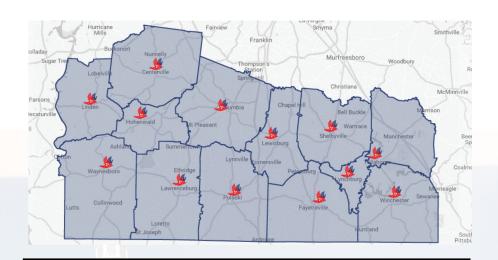
FOOD COMMODITIES DISTRIBUTED

Winchester Head Start

677 Myers Rd. Winchester, TN 37398 931.967.1543

# **GILES COUNTY SUMMARY 2018-19**





POPULATION 29,503



HOMES
WEATHERIZED

WICA 5,526 WORKFORCE SERVED



FGP/RSVP VOLUNTEERS



HOMEMAKER SERVICES 1,3600 HOURS



11

SCSEP/TITLE V



\$18,094

FOOD COMMODITIES DISTRIBUTED

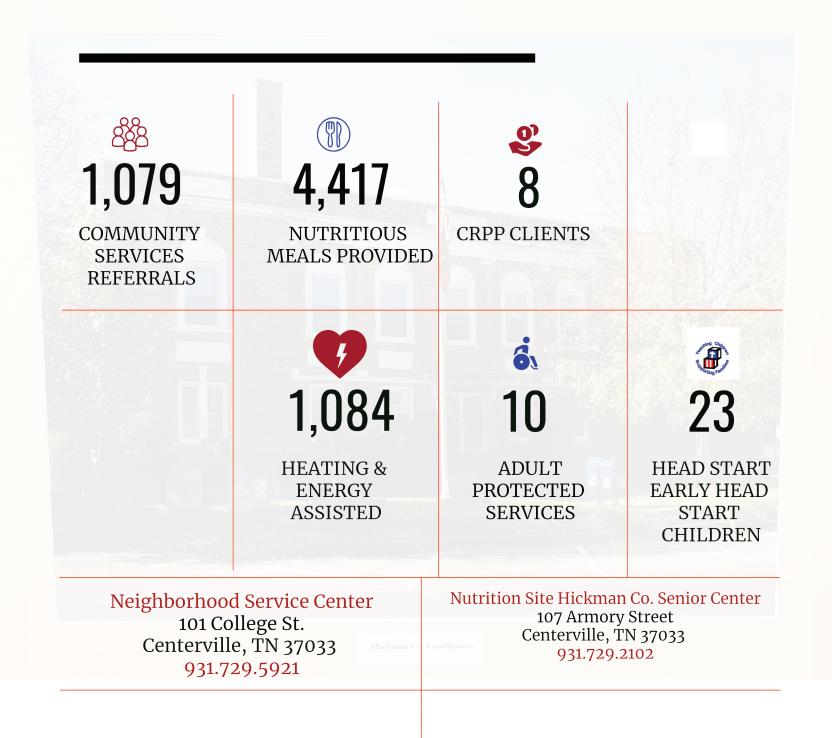
Giles Co. Early Head Start

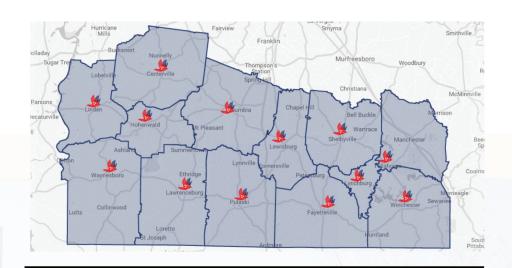
111 Victoria Street Pulaski, TN 38478 931.607.4297 Bodenham Head Start 21142 Hwy. 64 Pulaski, TN 38478 931.363.0448

Victoria Head Start

121 Victoria Pl. Pulaski, TN 38478 931.363.4128

# HICKMAN COUNTY SUMMARY 2018-19





POPULATION 25,063



**HOMES** WEATHERIZED

## WIOA

**Coming Soon!** 

WORKFORCE **SERVED** 



FGP/RSVP **VOLUNTEERS** 



**HOMEMAKER SERVICES** 802 HOURS



SCSEP/TITLE V



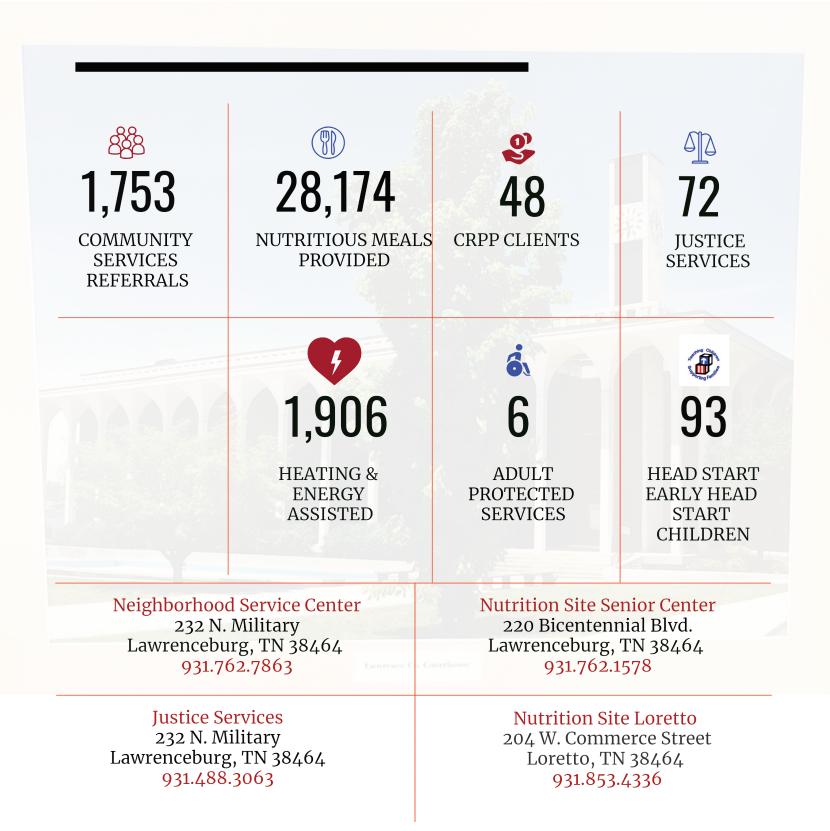
\$22,782

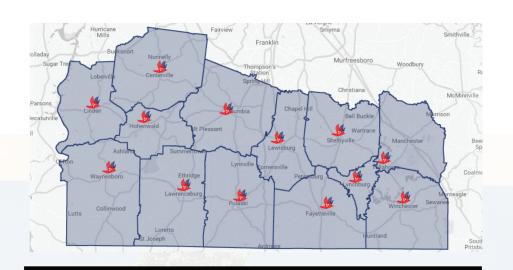
**FOOD COMMODITIES** DISTRIBUTED

Hickman Head Start

200 Bulldog Boulevard Centerville, TN 37033 931.729.1737

# LAWRENCE COUNTY SUMMARY 2018-19





POPULATION 43,734



HOMES
WEATHERIZED

**WIOA** 8,452

WORKFORCE SERVED



12

FGP/RSVP VOLUNTEERS



12

HOMEMAKER SERVICES 565 HOURS



13

SCSEP/TITLE V



\$29,660

FOOD COMMODITIES DISTRIBUTED

## Lawrence Co Early Head Start

405 E. Taylor Street Lawrenceburg, TN 38464 931.762.6039 Lawrence Co. Head Start 114 W. 2nd Street Lawrenceburg, TN 38464 931.762.6039

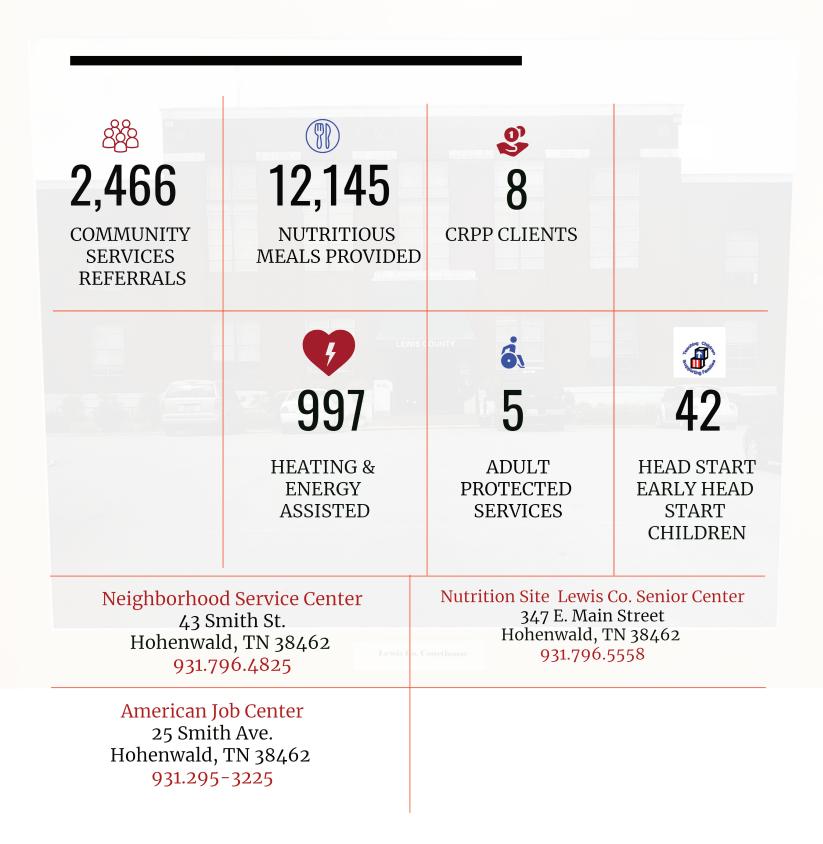
## South Lawrence Head Start

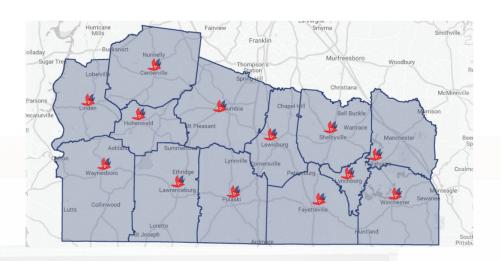
114 2nd Street Iron City, TN 38463 931.38463

## American Job Center

702 Mahr Avenue Lawrenceburg, TN 38464 931.762.8705

# LEWIS COUNTY SUMMARY 2018-19





POPULATION 12,086



HOMES WEATHERIZED



635

WORKFORCE SERVED



0

FGP/RSVP VOLUNTEERS



11

HOMEMAKER SERVICES 2,303 HOURS



5

SCSEP/TITLE V

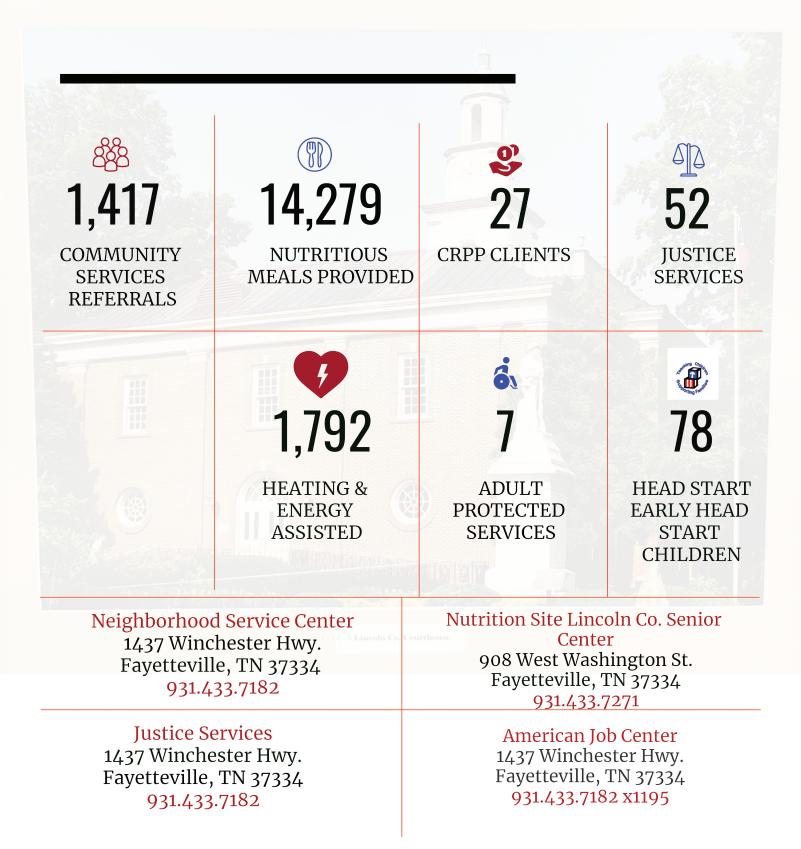


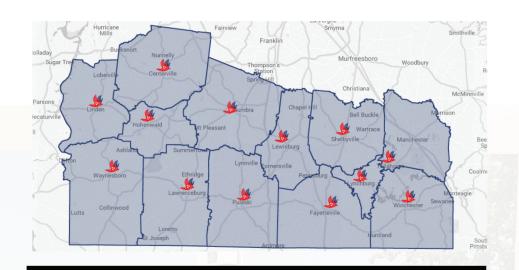
\$28,078

FOOD COMMODITIES DISTRIBUTED

Lewis Co. Head Start 207 South Oak Street Hohenwald, TN 38462 931.796.4898

# LINCOLN COUNTY SUMMARY 2018-19





POPULATION 34,117



HOMES
WEATHERIZED

WIOA

93\*

WORKFORCE SERVED

\*Opened in February



53

FGP/RSVP VOLUNTEERS



23

HOMEMAKER SERVICES 5,772 HOURS



14

SCSEP/TITLE V



\$39,415

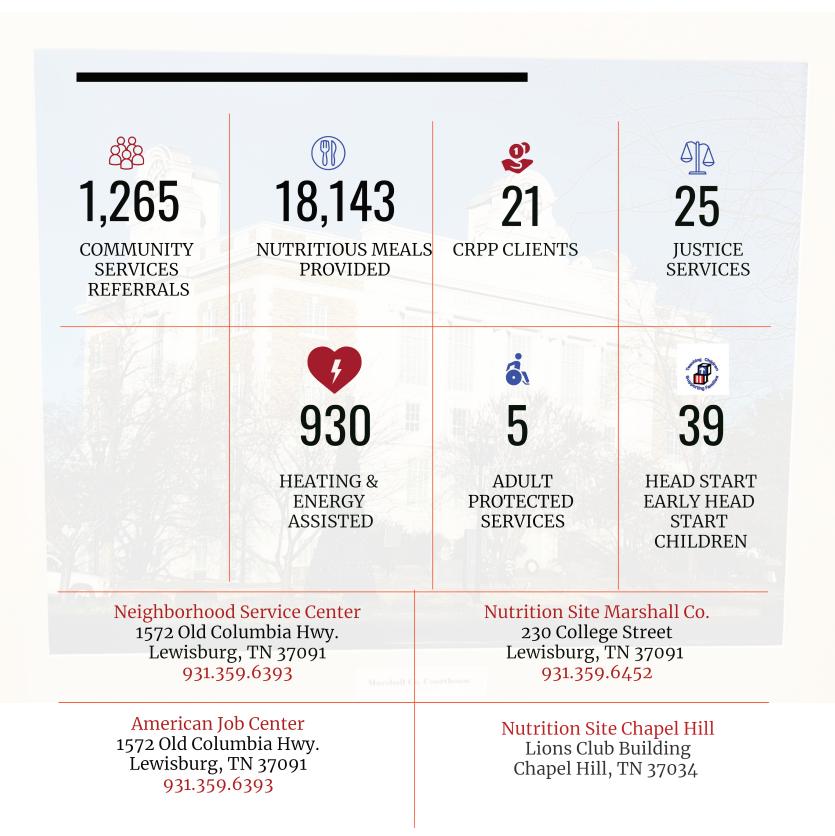
FOOD COMMODITIES DISTRIBUTED

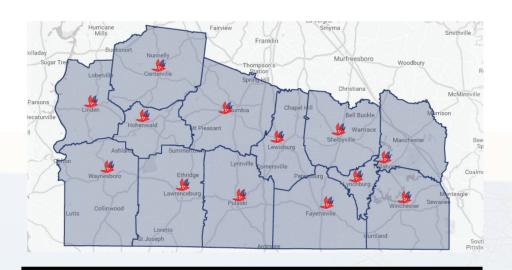
Lincoln Co. Cor

Lincoln Co. Early Head Start 111 Shelbyville Hwy. Fayetteville, TN 37334 931.297.5095 Amana Head Start 506 Amana Ave. Fayetteville, TN 37334 931.438.0397

Nutrition Site Petersburg Meal Site 509 Railroad Street Petersburg, TN 37144 931.659.9706

# MARSHALL COUNTY SUMMARY 2018-19





POPULATION 33,683



**HOMES** WEATHERIZED WIOA

1,650 WORKFORCE **SERVED** 



FGP/RSVP **VOLUNTEERS** 



**HOMEMAKER SERVICES** o HOURS



12

SCSEP/TITLE V



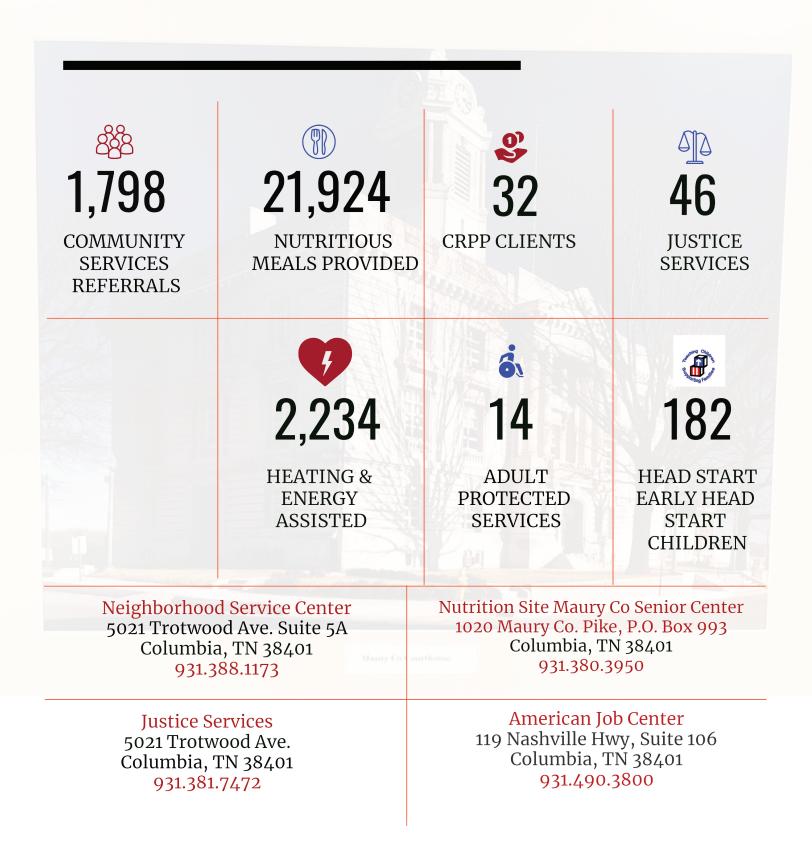
\$16,653

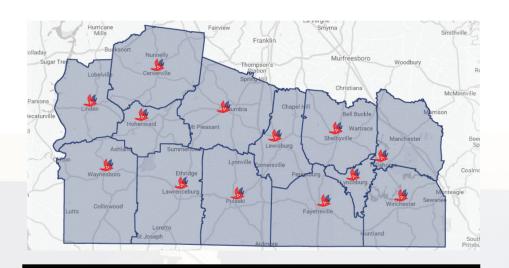
**FOOD COMMODITIES** DISTRIBUTED

Marshall Co. Head Start

808 2nd Ave. North Lewisburg, TN 37091 931.359.9691

# MAURY COUNTY SUMMARY 2018-19





POPULATION 94,340



HOMES
WEATHERIZED

**WIOA** 

13,234

WORKFORCE SERVED



0

FGP/RSVP VOLUNTEERS



0

HOMEMAKER SERVICES o HOURS



10

SCSEP/TITLE V



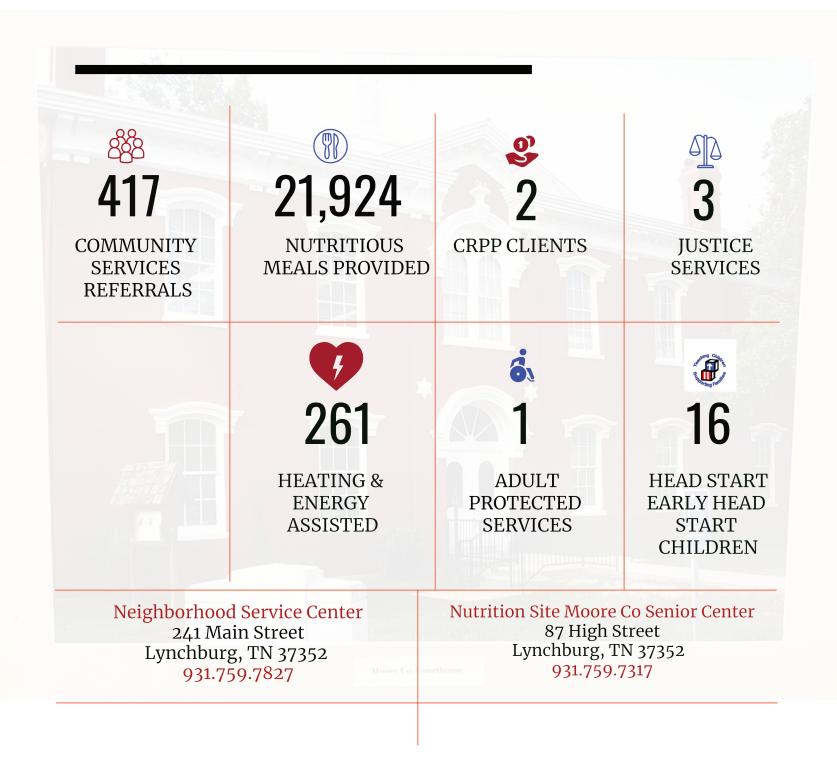
\$17,911

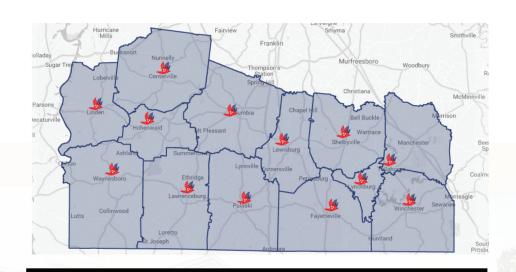
FOOD COMMODITIES DISTRIBUTED

Columbia Early Head Start 1807 Columbia Ave. Columbia, TN 38401 931.685.0876 Mt. Pleasant Early Head Start 1111 North Main Street Mt. Pleasant, TN 38474 931.379.0158

Northridge Head Start 1224 McBride Circle Columbia, TN 38401 931.840.4735 Columbia Head Start 209 Wayne Street Columbia, TN 38401 931.381.8762

# MOORE COUNTY SUMMARY 2018-19





POPULATION 6,411



**HOMES** WEATHERIZED WIOA

**COMING SOON!!!** 

WORKFORCE **SERVED** 



FGP/RSVP **VOLUNTEERS** 



**HOMEMAKER SERVICES** o HOURS



SCSEP/TITLE V

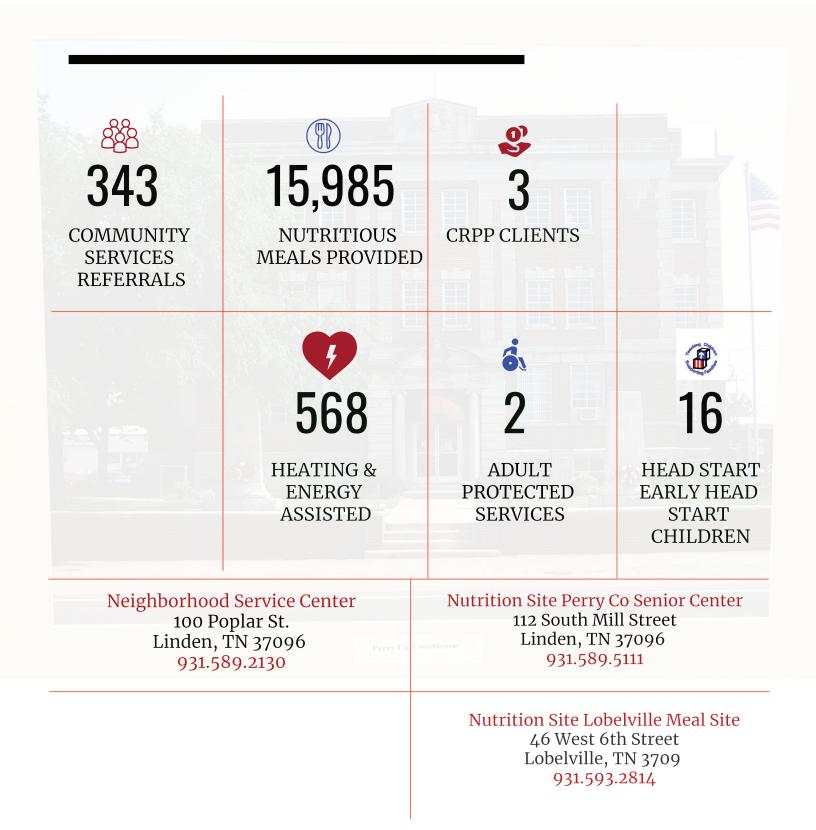


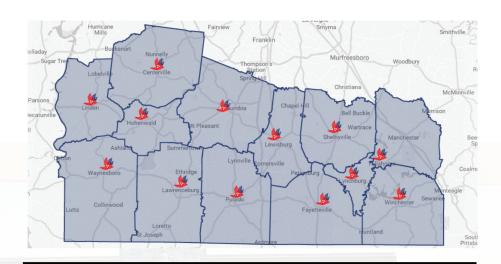
\$9,018

FOOD **COMMODITIES** DISTRIBUTED

Moore Co. Head Start 75 High Street Lynchburg, TN 37352 931.759.4239

# PERRY COUNTY SUMMARY 2018-19





POPULATION 29,503



HOMES
WEATHERIZED

WIOA

**COMING SOON!!!** 

WORKFORCE SERVED S

0

FGP/RSVP VOLUNTEERS



4

HOMEMAKER SERVICES 241 HOURS R

2

SCSEP/TITLE V



\$14,111

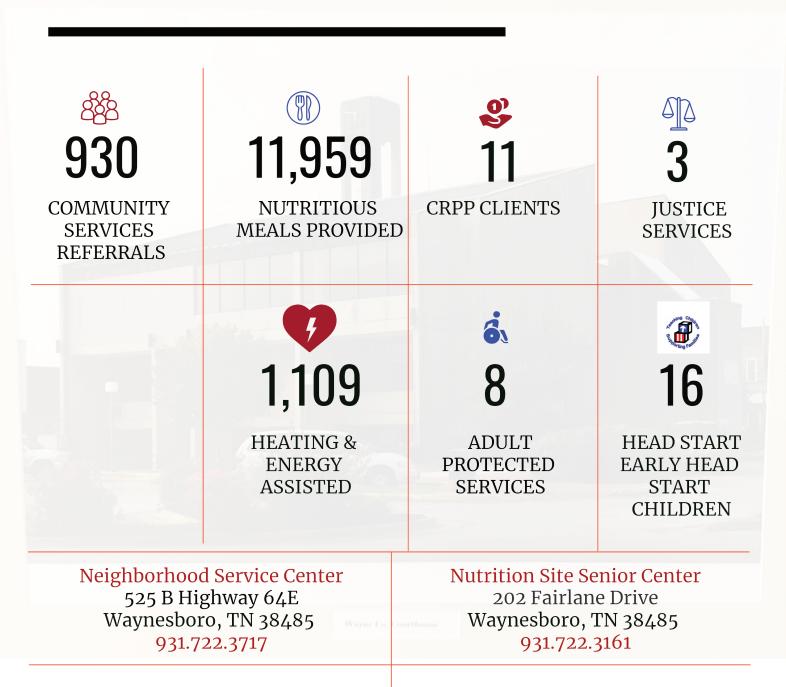
FOOD COMMODITIES DISTRIBUTED

Perry Co. Head Start 2469 Squirrel Hollow Rd. Linden, TN 37096 931.589.6368

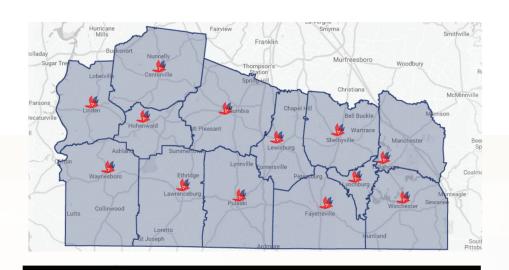
Perry Co

o. Courthous

# WAYNE COUNTY SUMMARY 2018-19



Nutrition Site Collinwood 901 1/2 Highway 13 South Collinwood, TN 38450 931.724.4214



POPULATION 16,558



**HOMES** WEATHERIZED



**COMING SOON!!!** WORKFORCE **SERVED** 



FGP/RSVP **VOLUNTEERS** 



**HOMEMAKER SERVICES** 775 HOURS



SCSEP/TITLE V

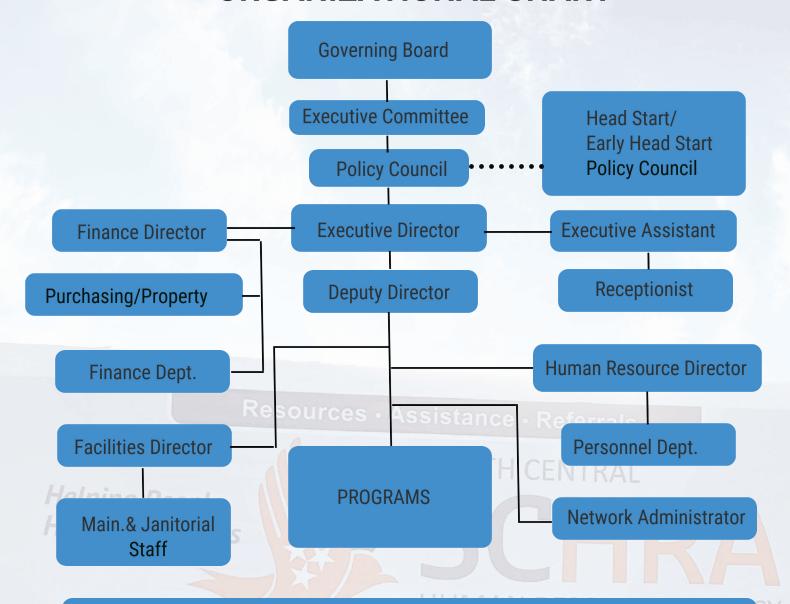


\$30,186

**FOOD COMMODITIES** DISTRIBUTED

Wayne Co. Head Start 537 Lloyd Street Waynesboro, TN 38485 931.685.0876

# SCHRA ORGANIZATIONAL CHART



Nutrition Services for the Elderly
Foster Grandparent Program
Retired Senior Volunteer Program
Low Income Home Energy Assistance
Community Services Block Grant
Representative Payee Program
SSBG/Protective Services Homemaker
Weatherization Assistance Program
Head Start
Early Head Start
Early Head Start Expansion
Food Service Program
Ensure
Pre-Release Case Manager

Home and Community Based Services
Long Term Care Choices Program
Catering
Senior Community Service Employment
Homemaker Services for the Elderly
Private Pay Homemaker Services
Emergency Food Assistance Program
Community Corrections Program
Justice Services
Lincoln County Recovery Court.
22nd District Recovery Court – Lawrence Co.
Alcohol/Drug Safety Educational Program
JAG
Workforce Investment Opportunities Act

# **SCHRA SENIOR STAFF**

Paul Rosson, Executive Director Sara Brown, Deputy Director/Community Services Director Amy Ezell, Finance Director Julie Kent, Assistant Finance Director Lisa Salvador, Purchasing Officer Scarlet Patterson, Human Resource Director Rebecca Palmer, Executive Assistant Ron Teeples, Facilities Manager Patric Bennett, Network Administrator Cindy Campbell, Homemaker Services Director Teresa Swafford, Community Representative Payee Director Kathie Larsen, FGP and RSVP Director Pamela Morris, Title V and WIOA Director Laure Hopper, Head Start/EHS Director Ju'Nequail Smith, Assistant Head Start/EHS Director Stephanie DeMay, Justice Services Director Dee Dee Sneed, EFAP Director/Assistant Community Services Director

Telp Themselves

Open Mon

The greatness of a community is most accurately measured by the compassionate actions of its members."

-Coretta Scott King

# **COMMUNITY SERVICES**



# Sara Brown, Deputy Director and Program Director

## **NUTRITION SERVICES FOR THE ELDERLY-Congregate Meals & Home Delivered Meals**

A food program which offers a hot nutritious noon-time meal at congregate meal sites and ensures daily social contact for persons 60+. Home delivered meals are provided to eligible home bound persons that are unable to attend congregate meal sites. The program is committed to insuring the dignity of every person and underlining their importance through continued social contact and activities.

Counties Served: 13 Counties of the Region Funding Sources: South Central TN Dev. District/ TCOA and participant contributions Total Congregate Meals Served FY 18-19: 84,632 Total Home Delivered Meals Served FY 18-19: 61,898

## **HOME & COMMUNITY BASED PROGRAMS-Caregiver, Options and Long-Term Choices**

Provides homemaker, personal care, sitter service, and home delivered meals to elderly and adults 18 years or older with a disability. This helps minimize the need for institutionalism in nursing homes or other comparable facilities.

Counties Served: 13 Counties of the Region Funding Sources: South Central TN Dev. District,

AmeriGroup, AmeriChoice, and Blue Care

Total Options Served FY 18-19: 16,164
Total Caregiver Served FY 18-19: 413
Total Choices Served FY 18-19: 24,949

# **LOW INCOME HOME ENERGY ASSISTANCE PROGRAM (LIHEAP)**

The Low-Income Home Energy Assistance Program (LIHEAP) provides assistance to low-income households, primarily those who pay a high proportion of household (HH) income on home energy, in meeting their immediate energy needs. LIHEAP is a one-time assistance offered to help defray heating and cooling expenses, as long as funding is available. Assistance is provided to eligible households (income of less than 150% of federal poverty guidelines) through a payment made directly to the utility company.

Counties Servied: 13 Counties of the Region Funding Sources: TN Housing Dev. Agency

Total Regular HH Served FY 18-19: 5,656 Total Crisis HH Served FY 18-19: 3,026

This program year was unique as THDA changed over to a federal calendar and combined two years' worth of assistance. Clients were able to receive benefits once from July 2018 thru December 2019 and once from January 2019 thru September 2019.

# Sara Brown, Deputy Director and Program Director

## **COMMUNITY SERVICES BLOCK GRANT PROGRAM (CSBG)**

Provides a variety of services including emergency services for the elderly and disabled, self-sufficiency (SS) case management for low income households and health assistance. CSBG ensures access to programs and services in the community.

Counties Served: 13 Counties of the Region Funding Sources: TN Dept. of Human Services Total Health Served FY 18-19: 8,805 Total Housing Served FY 18-19: 26 Total Income Served FY 18-19: 991 Total Employment Served FY 18-19: 32 Total Social Services Served FY 18-19: 322 Total Linkages Served FY 18-19: 7,324

### SSBG/PROTECTIVE SERVICE HOMEMAKER PROGRAM

Homemaker provides supportive services to aduls (APS cases) who have been threatened with abuse, neglect, or exploitation, are unable to meet ADL's and require services in order to remain in home to prevent this from occurring.

Counties Served: 13 Counties of the Region

Total Hours of Service FY 18-19: 5,515.75 hrs.

Funding Sources: TN Dept. of Human Services

## **WEATHERIZATION ASSISTANCE PROGRAM (WAP)**

The program is designed to help reduce high energy bills by insulating attics and walls, air sealing, and inspection of heating and cooling units.

Counties Served: 13 Counties of the Region

Total Households Served FY 18-19: 35

Dh. 071 /77 7101

Funding Sources: TN Housing Development Agency Open Monday - Friday 8:00am - 4:30nm .

"We need to redefine community and find a variety of ways of coming together and helping each other."

Author, Sharon Salzberg

# **COMMUNITY SERVICES cont...**

# **Cindy Campbell, Program Director**

#### HOMEMAKER SERVICES- Title III-B, Options, Family Caregiver, Choices, Long-Term Care and Personal Care

To provide homemaker, respite and/or personal care services to individuals 60 and over or who are disabled or incapacitated but wish to remain in their homes. These services may comprise of basic housekeeping tasks, assist with bathing and more as determined by the SCTDD/AAAD.

Counties Served: 13 Counties of the Region
Funding Sources: South Central TN Dev. District,
AmeriGroup, AmeriChoice, and Blue Care

Total State Funded Clients Served FY 18-19: 52
Total Title III Clients Served FY 18-19: 19
Total NFCSP Clients Served FY 18-19: 24
Total Choices Clients Served FY 18-19: 15
Total Clients Served FY 18-19: 110

## **Teresa Swafford, Program Director**

#### **COMMUNITY REPRESENTATIVE PAYEE PROGRAM**

Offers money management services to assist persons who are incapable of budgeting, paying routine bills, and keeping track of financial matters. Persons must receive Social Security, VA or some type of disability benefit, and be certified by a physician to be incapable of money management.

Counties Served: 13 Counties of the Region

Funding Sources: Client Fees

Total TN Counties Served FY 18-19: 38
Total States Served FY 18-19: 6
Total Clients Served FY 18-19: 340

# **Dee Dee Sneed, Program Director**

## **EMERGENCY FOOD ASSISTANCE PROGRAM-Commodities**

Provide USDA donated food products to low income households at distribution held quarterly in each of our thirteen counties.

Counties Served: 13 Counties of the Region Funding Sources: Department of Agriculture

Total Households Served FY 18-19: 2,526
Total States Served FY 18-19: 2,197
Total Clients Served FY 18-19: \$322,421.15

- Friday 8:00am - 4:30pm • Ph: 931-433-7182 • www.schra.us

# **EMPLOYMENT, TRAINING, & VOLUNTEERING**

**Pamela Morris, Program Director** 

#### SENIOR COMMUNITY SERVICE EMPLOYMENT PROGRAM

This program is designed to assist economically disadvantaged people age 55 and older by providing immediate supplemental income, work experience, training and assistance with placement in permanent employment situations. The program also is dedicated to strengthening families, communities, and our nation by providing older and disadvantaged individuals with opportunities to learn, work, and serve others.

Counties Served: 12 Counties of the Region, Total Clients Served FY 18-19: 160

5 additional counties (Bledsoe, Grundy, Marion, and Sequatchie)

Funding Sources: Senior Service America, Inc.

### **WORKFORCE INNOVATIVE AND OPPORTUNITY ACT**

The WIOA Program is designed to help job seekers access employment, education, training, and support services to succeed in the labor market and to match employers with the skilled workers the need to compete in the global economy. The American Job Centers provide a full range of programs, seminars, and workshops, including work skills, interviewing techniques, and resume writing. Depending on circumstances, customers may be able to get some or all of the costs of training covered by funding from the Department of Labor.

Counties Served: 13 Counties of the Region
Funding Sources: South Central TN Dev. District
Total In Training FY 18-19:
Total Credentials Attained FY 18-19:
Total New Enrollments FY 18-19:
Total AJC Traffic Count FY 18-19:
33
Total New Enrollments FY 18-19:
Total AJC Traffic Count FY 18-19:
33
Total New Enrollments FY 18-19:
37,839

# Kathie Larsen, Program Director

# **FOSTER GRANPARENT PROGRAM (FGP)**

Provides stipend volunteer opportunities for limited income persons' age 55 and over to give support services to children with "special needs" in the community.

Counties Served: 13 Counties of the Region Total Volunteers FY 18-19: 61
Funding Sources: Corp. for National & Community Service Total Children Served FY 18-19: 224

# **RETIRED SENIOR VOLUNTEER PROGRAM (RSVP)**

Provides opportunities for retired persons 55 and older to serve their communities in volunteering on a regular basis in a variety of settings.

Counties Served: 13 Counties of the Region Total Volunteers FY 18-19: 111
Funding Sources: Corp. for National & Community Service Total Children Served FY 18-19: 147

# **COMMUNITY INTERVENTION**

## Stephanie DeMay, Program Director

#### **ALCOHOL & DRUG SAFETY PROGRAM**

The TN State Law (T.C.A. section 55-10-403) requires all persons convicted of driving under the influence of alcohol and other intoxicating drugs to receive a minimum of 12 hours of education pertaining to substance abuse and their ability to drive. A licensed DUI School is an early intervention program that provides screening, assessment, and education for individuals convicted of driving under the influence of alcohol and/or other drugs have their driver's license reinstated or are court ordered to participate in a DUI school program. DUI schools in Tennessee must teach The Prime for Life curriculum, an evidence-based, early intervention program. The curriculum leads students through the process of self-evaluation and personal reflection helping prevent future substance abuse problem from occurring.

Counties Served: Hickman, Lawrence and Marshall Co. Total Clic

Funding Source: Local Performance Based

Total Clients in Attendance: 48

### **JUSTICE SERVICES-COMMUNITY CORRECTIONS PROGRAM**

Community Corrections is an alternative to incarceration for non-violent felony offenders designed to alleviate the overcrowding of prisons and jails and provide wrap-around interventions to reduce recidivism and increas public safety. Services includes referral and linkage to ancillary and wraparound services as indicated, including substance use and mental health assessments and treatment.

Counties Served: Circuit Courts of the 14th Judicial District-Coffee County, the 17th Judicial District-Bedford, Lincoln, Moore, and Marshall Co. and the 22nd Judicial District-Giles, Lawrence, Maury and Wayne Co.

Total Clients Served FY 18-19: 2,529
Total Victim Restitution Paid FY 18-19: \$4,646.00
Total Court Costs/Fines Paid FY 18-19: \$44,047.85
Wages Earned FY 18-19: \$631,695.11
Child Support Paid FY 18-19: \$10,184.34
Community Service Hours Worked FY 18-19: 4,707.00
Total face-to-face contacts FY 18-19: 9,074
Total number of home visits FY 18-19: 1,363

### LINCOLN COUNTY RECOVERY COURT

A program to enhance public safety and improve the overall quality of life in the community by addressing the need of non-violent offenders whose criminality is a result of substance use through the provision of intensive judicial oversight and holistic treatment that will increase offender accountability, reduce community costs, and return offenders to healthy, sober, and productive lives.

County Served: Lincoln

Funding Source: TN Dept. of Mental Health

and Substance Abuse Services

Total Clients Served FY 18-19: 20 Total Referrals FY 18-19: 19

# **COMMUNITY INTERVENTION cont.**

Stephanie DeMay, Program Director

#### 22ND DISTRICT RECOVERY COURT - LAWRENCE COUNTY

Is a program to improve public safety in our community and to help restore criminal offenders to becoming productive members of society, through the use of judicial supervision, substance abuse treatment, and intensive case management.

County Serviced: Lawrence County

Funding Source: TN Dept. of Mental Health

and Substance Abuse

Total Clients Served FY 18-19:

17 Total Referrals FY 18-19:

16

#### JAG PRE-RELEASE CASE MANAGEMENT

Pre-Release Case Management Program links individuals incarcerated in the Lincoln Co. jail with evidence-based programs and resources before they are released as well as providing post-release linkage to wrap-around services in the community where applicable. This service provides the opportunity for each inmate participating to become productive citizens which, in turn, reduces the recidivism rates and ultimately creates a safe environment for all in our community.

County Serviced: Lincoln County Funding Source: TN Office of Criminal Justice Programs, Justice Assistance Grant

Total Clients Assessed FY 18-19: 119 Total Clients Entered into Program FY 18-19: 114 Total Clients Receiving Discharge Plan FY 18-19: 20

Open Monday - Frida

"It's never late to go after your dreams. All it takes is believing and hard work." -Vitor Belfort



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# **Head Start/Early Head Start**

**Program Director:** Laure Hopper **Assistant Director:** Ju'Nequail Smith

Funding Source: U.S. Department of Health & Human Services

USDA Reimbursement funded by Tennessee Department of Human Services

Funded Enrollment: 769

**Clients/Participants Served: 968** 

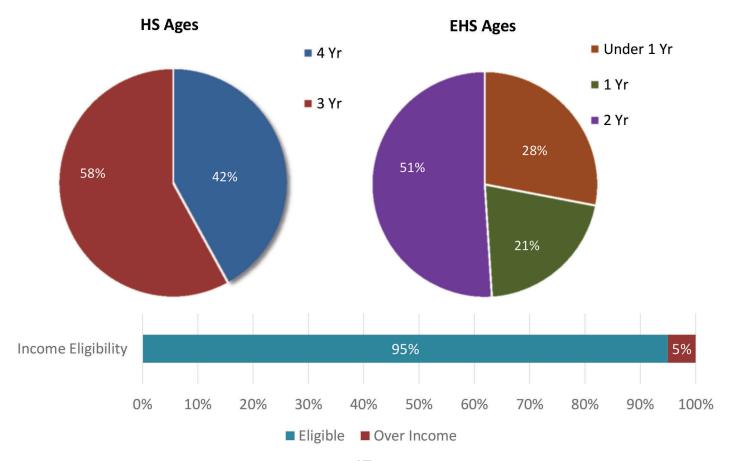
Program Objective: To provide comprehensive high quality services that education children, empower

families and engage communities.

#### **Services Provided:**

SCHRA HS/EHS is located in Southern Middle Tennessee and we serve children and families in thirteen counties. Our funded enrollment for Head Start is 601 and 168 for Early Head Start. We have maintained 100% of our enrollment every month. We have 24 centers, totaling 55 classrooms. Our Head Start operates full day (8:00a.m.-2:30 p.m.) Monday thru Friday, August- May. Our Early Head Start operates full day (8:00 a.m.-2:00 p.m.) Monday thru Friday, August- May with home based services provided June-July. Our centers are Tennessee State Childcare licensed, which implements the three-star rating system that uses the ECERS-R and ITERS-R to monitor learning environments and teaching practices.

We strive to meet the high demand for early care in our areas. Though we received the Early Head Start Expansion funds, the Early Head Start program continues to be a great need in our area. Our EHS waiting lists range from 20 to 63 at each center, totaling 216 children and families in need for services.





#### Health:

- √ 99% of children and pregnant women had insurance
- √ 99% of children had an ongoing source of health care
- √ 97% of children received all immunizations possible
- √ 97% of pregnant women received prenatal health care services and 100% received information on the benefits of breastfeeding
- √ 96% of children had accessible dental care
- √ 81% of children were up to date on preventative dental care by the end of the program year

#### **Disabilities:**

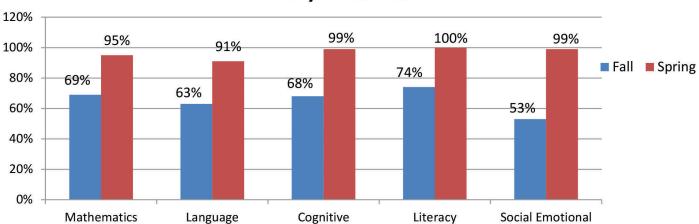
- √ 15.5% were children with IEP/IFSP
- √ 49% were diagnosed prior to enrollment
- √ 51% were identified and diagnosed during program
  year

#### **Mental Health:**

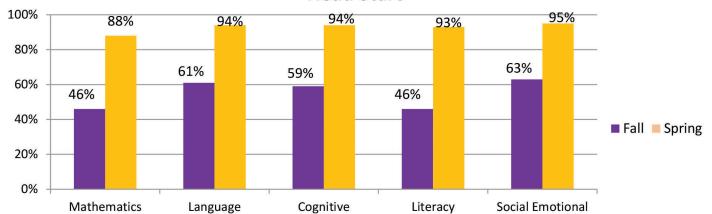
- ✓ Consultant met with staff regarding 10 children's behavior/mental health
- ✓ Consultant met with 9 families regarding their children's behavior/mental health
- √ 12 families were referred to outside services

# **School Readiness Goal Progress**

## **Early Head Start**



#### **Head Start**



The following is data regarding children meeting widely held expectations for their age group by the Spring of 2019.



100% EHS Gross Motor Development



97% HS/EHS for Regulates own emotions and behaviors



95% HS Demonstrating ability to establish and sustain positive relationships.



88% HS Using number concepts and operations.



96% HS/EHS Demonstrates positive approaches to learning.



92% HS Demonstrates writing skills.



96% HS/EHS Uses language to express thoughts and needs.

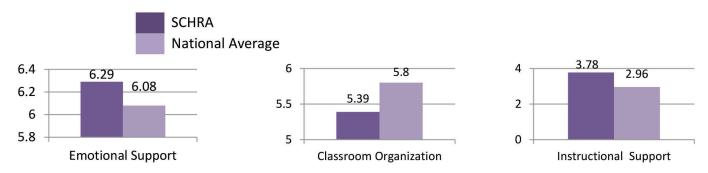


96% HS/EHS Comprehending and responding to books and other texts.



Classroom Assessment Scoring System

A research-based method of measuring, evaluating, and improving teacherstudent interactions.



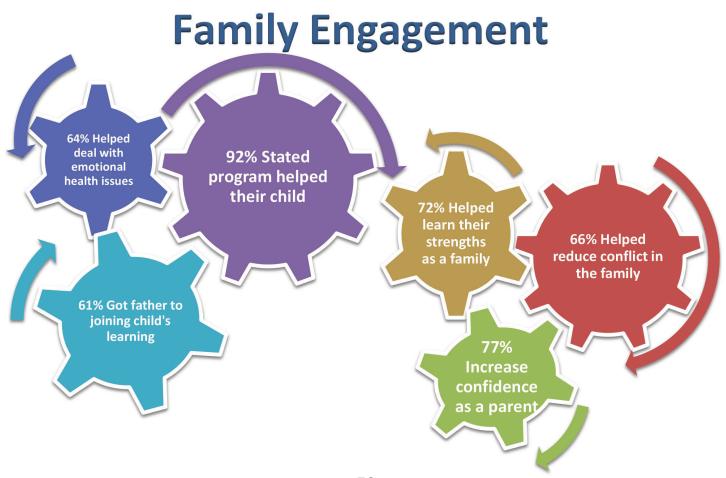
CLASS scores for the program have improved in all three domains, yet Classroom Organization continues to be an area of focus for improvement.

Last year's Classroom Organization score was 5.20, so there was a slight increase.

As indicated in the areas of Emotional and Instructional Support, the program is above the National Average and continues to improve scores every year.



1,334 of the 2,294 volunteers for the program were parents or former parents.



Popcorn is prepared in the same pot, in the same heat, in the same oil, and yet, the kernels do not pop at the same time. Do not compare your child to other children. Their turn to POP is coming.

### 2018-2019 Budgets

	HS Proposed	HS Expenditures	EHS Proposed	EHS Expenditures	EHS Exp	EHS Exp
					Proposed	Expenditures
						Through June 2018
Personnel	3,324,731	3,181,958	349,787	354,557	1,416,011	1,097,558
Fringe Benefits	1,424,875	1,231,343	136,187	128,712	448,354	387,683
Travel	82,450	88,067	15,825	7,497	57,550	41,894
Equipment	188,000	186,184	0	0	0	240,090
Supplies	108,629	465,013	28,611	37,835	29,610	39,467
Other Costs	871,670	731,770	86,511	31,542	237,927	199,886
Admin Costs	495,614	459,719	52,437	45,441	186,356	137,698
Total:	6,495,969	6,344,053	669,358	605,585	2,375,808	1,904,185

#### 2018-2019 Head Start/Early Head Start Budget Reference

- Personnel HS/EHS Personnel
- <u>Fringe Benefits</u>- FICA, Unemployment, Workman's Compensation, Retirement, Health Insurance
- Travel- Mileage, Lodging, Registration, Etc.
- Equipment- Vehicle Purchase
- <u>Supplies</u>- Office supplies, medical/dental supplies, classroom supplies, food service supplies, etc.
- <u>Contractual</u>- Reimbursement for Teacher Assistant's salaries with Pre-K contracts
- Construction- Major Renovation, fire alarm system, etc.
- Other- Rent, utilities, insurance, building maintenance, parent services, printing, staff development, field trips, etc.
- Admin- Indirect Costs

Public/Private Funds Received July 2018-June 2019					
Source	Amount				
CFC Recycling	58.00				
Trolley Rock Truck Stop	400.00				
1 <sup>st</sup> Place Float	150.00				
Metro Moore Chamber	75.00				
Manchester Kiwanis	200.00				
Bedford Kiwanis	100.00				
Church of Tullahoma	310.00				
Jack Daniels	2000.00				
Furniture Innovations	200.00				
Pulaski Electric	100.00				
Highland Rim Kiwanis	2000.00				
Total:	5,793.00				

#### **Audit Information:**

The 2018 Audit resulted in no deficiencies and compliance with the requirements for the Head Start /Early Head Start Program.





It is the policy of SCHRA to afford all eligible individuals the opportunity to participate in federally funded or assisted programs, and the Agency adopts the following provisions:

"No person will, on the grounds of race, color, or national origin, be excluded from participation in, be denied benefit of, or be subjected to discrimination under any program or activity receiving federal financial assistance."

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